

APPENDIX C.

STAKEHOLDERS

The following organizations and/or individuals were invited to submit materials for consideration in the preparation of this report.

Aetna, Incorporated

Alliance of American Insurers

American Association of Retired Persons (AARP) – California Office and National Headquarters

American Federation of State, County, County and Municipal Employees District Council 57

American Insurance Association

American Nurses Association of California

Assemblymember Helen Thomson, Chair of the Assembly Health Committee

Assemblymember Thomas Calderon, Chair of the Assembly Insurance Committee

Association of California Insurance Companies

Beverly Healthcare

California Assisted Living Facilities Association

California Association for Nursing Home Reform

California Association of Health Facilities

California Association of Homes and Services for the Aged

California Commission on Aging

California Department of Aging (Triple A Council of California) Director's Office

California Department of Justice, Bureau of Medi-Cal Fraud and Elder Abuse

California Department of Insurance

California Department of Social Services, Community Care Licensing

California Healthcare Association

California HealthCare Foundation

California Licensed Vocational Nurses Association

California Life and Health Insurance Guarantee Association

California Mental Health Directors Association

California Nurses Association

California Rehabilitation Association

California State Council of Service Employees

California Wellness Foundation

Centers for Medicare and Medicaid Services

Consumer Attorneys of California

Consumers Union Southwest Regional Office

Division of State Operations, Centers for Medicare and Medicaid Services

Farmers Insurance Group

Health and Human Services Agency, Office of the Secretary, Long-Term Care Council

Health Insurance Association of America

Liberty Mutual Insurance

Little Hoover Commission

MBIA Insurance Investor Relations

National Senior Citizens Law Center

Senator Deborah Ortiz, Chair of the Senate Health and Human Services Committee

Senator Jackie Speier, Chair of the Senate Insurance Committee

Services Employees international Union, California State Council Western Regional Office

Sierra Health Foundation

St. Paul Re-Morristown

University of California, Office of the President

Wausau Insurance Companies